Of Price, PACs, and Patients

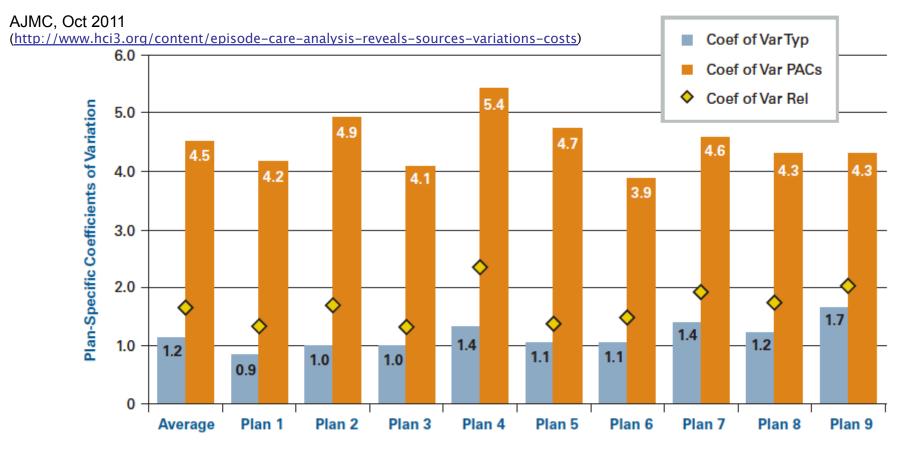


Fair, Evidence-based Solutions. Real and Lasting Change.

May 2013

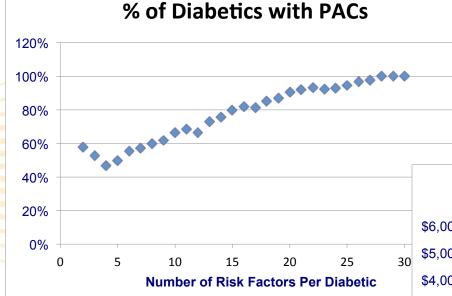
PACs Impact Mix & Volume

■ Figure 4. Coefficients of Variation for Typical, PAC, and Relevant Costs of a Diabetes Episode by Plan, and the Average for All Plans Studied



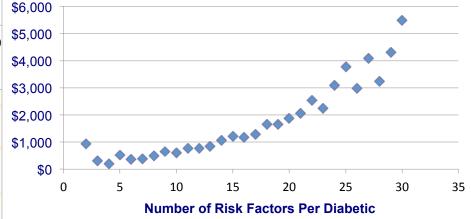
Coef of var PACs indicates coefficient of variation for costs associated with PACs; coef of var rel, coefficient of variation for relevant costs (relevant costs = typical costs + PAC costs); coef of var typ, coefficient of variation for typical costs; PAC, potentially avoidable complication.

Certain Patients Are More Prone to Incur PACs

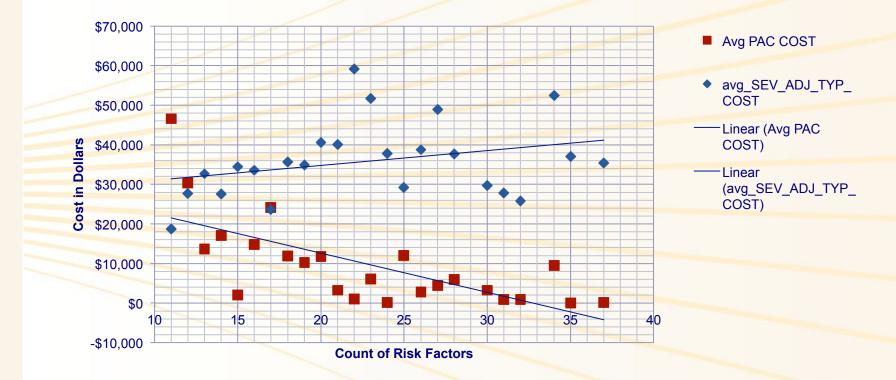


Most patients with Diabetes incur one PAC during any year, while Diabetics with many Risk Factors almost always incur a PAC, and the average cost of those PACs increase with the number of Risk Factors





And Other Patients Are Not



As the number of Risk Factors increases in patients undergoing CABG surgery, the average costs of PACs per episode decrease and average typical costs increase. Overall total costs are similar and depend more on the price of the facility than patient severity

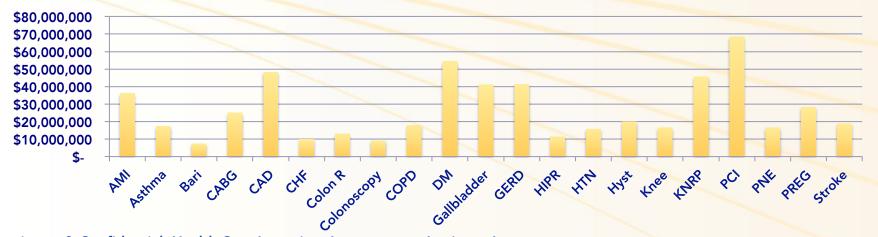
A Payer's View Of Variability 3.0 % OF COSTS Improving Incentives Framework, 2013 0.43% (http://www.hci3.org/i2/index.html) 1.00% 2.00% 3.00% 2.5 4.00% 4.80% PAC RATE 2.0 62% 5% ≥ 1.5 1.0 0.5 0.0 KNEE AMI COLOS ASTHMA HIPR BARI CABG PREG COLON KNRP STR PNE CAD HTN GERD CHF COPD PCI HYST GALL MO

Sources of Variation & Savings Opportunity

3 Proportion of Variation Price Volume Mix 2.5 2 1.5 1 0.5 0 Gallbladder CORD GERD Colonoscopy HTM Asthna Colon R CAD PCI Bail CABG the tree take PNE PREC Stroke CHIE HIPP AN

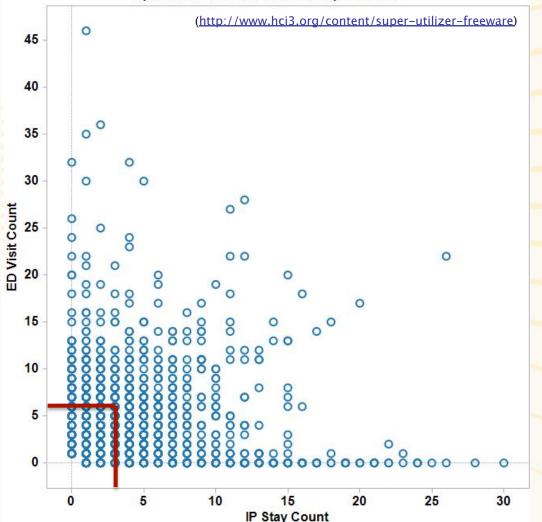
Drivers of Variation

Savings if Variation Reduced



Finding Patients With PACs

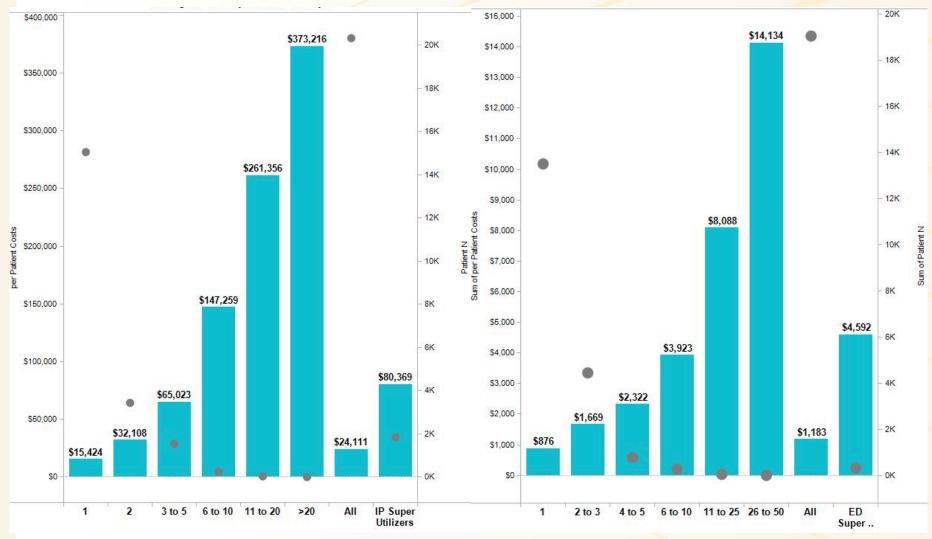
Inpatient Admissions & ED Visits per Patient



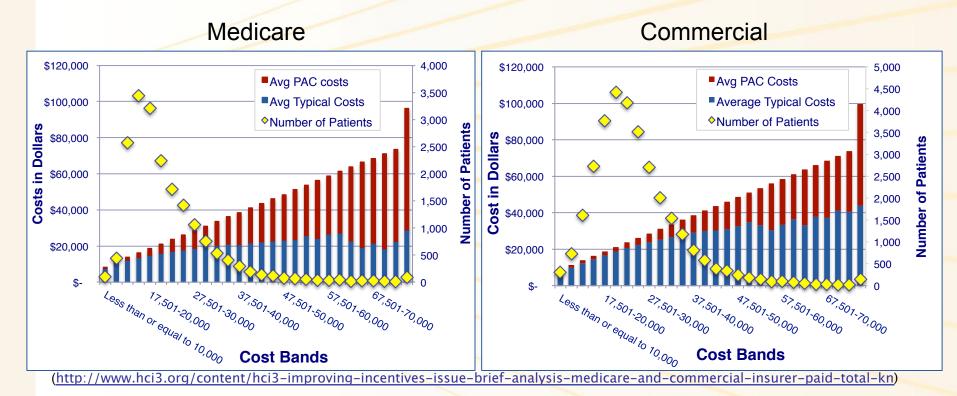
 Super Utilizers are defined as having 3+ hospitalizations or 6+ ED visits over the course of 2 years

 These patients have multiple risk factors and their conditions are often uncontrolled

Super Utilizers' ED and IP Costs Are 4x Higher



The Tail Always Wags the Dog, And PACs Define the Tail Size



2011 Analysis Medicare National Sample and Commercial Payers Across US Issue Brief, 2012

FAIR, EVIDENCE-BASED SOLUTIONS.

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